November 2024 Nedbank Hydrogen and Fuel Cell Roundtable

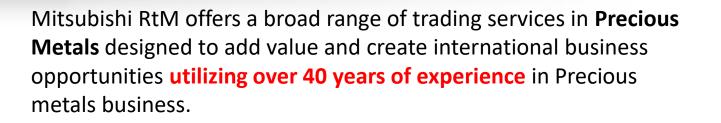


Demand and Hydrogen / Fuel Cell Opportunities

Dr. Jonathan Butler - Head of Business Development & Strategy

jonathan.butler@mitsubishicorp.com

Introduction to Mitsubishi Corporation



Through its extensive relationships across a wide range of industries, Mitsubishi RtM provides clients with a "Value Chain" of precious metals services: from raw metal supply and secondary recycling to the provision of credit and financial risk management.

Mitsubishi RtM offers a range of risk management products which can be customized to develop strategies that best suit our clients' requirements:

- Global coverage of Au, Ag, Pt, Pd, Rh, Ru & Ir markets;
- Spot, average and forward Pricing with global logistics;
- Leases and consignments;
- Futures, options, financially settled swaps, location swaps;
- Financial commodity products for Investment (Index Linked Notes, ETFs).









Disclaimer

This document is not and should not be construed as an offer to sell or the solicitation of an offer to purchase or subscribe for any investment. Mitsubishi Corporation has based this document on information obtained from sources it believes to be reliable but which it has not independently verified; Mitsubishi Corporation makes no guarantee, representation or warranty and accepts no responsibility or liability as to its accuracy or completeness. Expressions of opinion are those of Mitsubishi Corporation only and are subject to change without notice.

Mitsubishi Corporation assume no warranty, liability or guarantee for the current relevance, correctness or completeness of any information provided within this Report and will not be held liable for the consequence of reliance upon any opinion or statement contained herein or any omission. Furthermore, we assume no liability for any direct or indirect loss or damage or, in particular, for lost profit which you may incur as a result of the use and existence of the information provided within this presentation.

The content of this Report is the property of Mitsubishi Corporation and is protected by copyright and other intellectual property laws. You agree not to reproduce, re-transmit or distribute the content of this Report to anyone without the prior written consent of Mitsubishi Corporation.

© Mitsubishi Corporation International (Europe) Plc, 2024

A different disclaimer: the jury's still out?



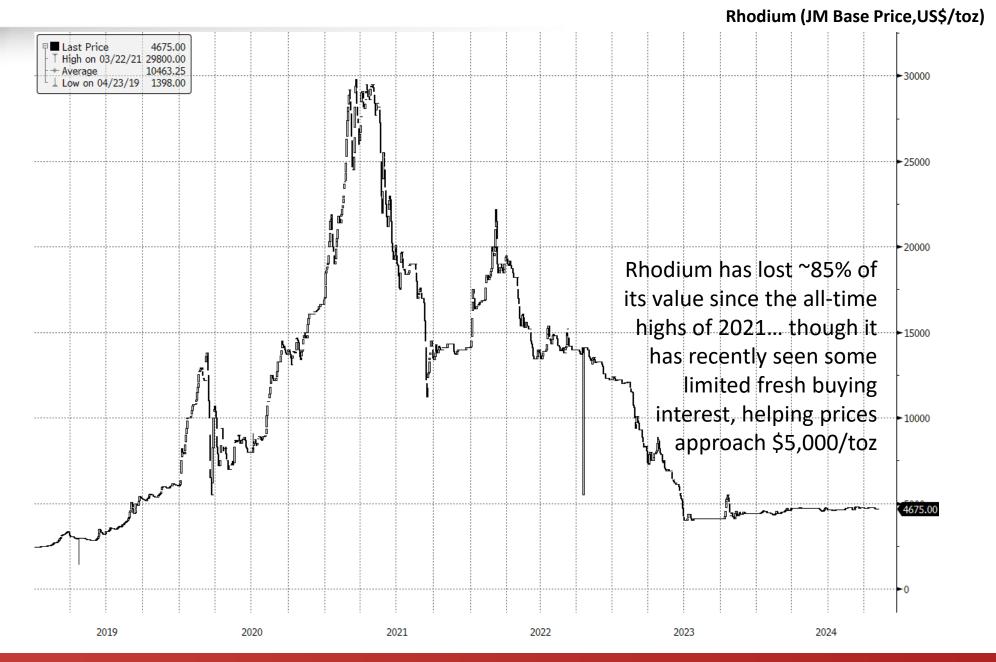
Platinum prices: medium term trends



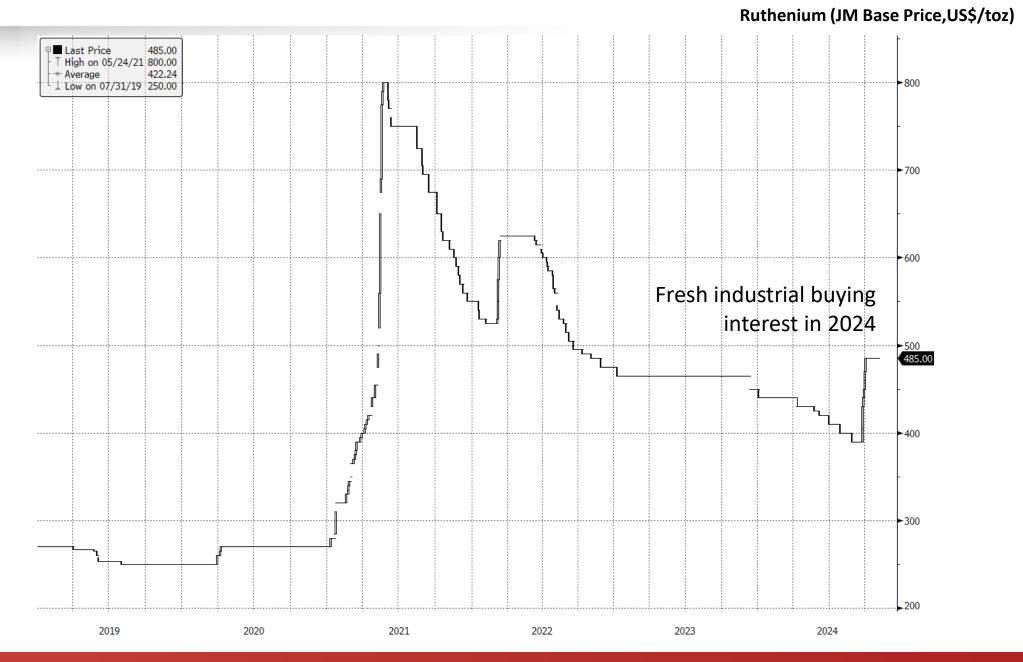
Palladium prices: medium term trends



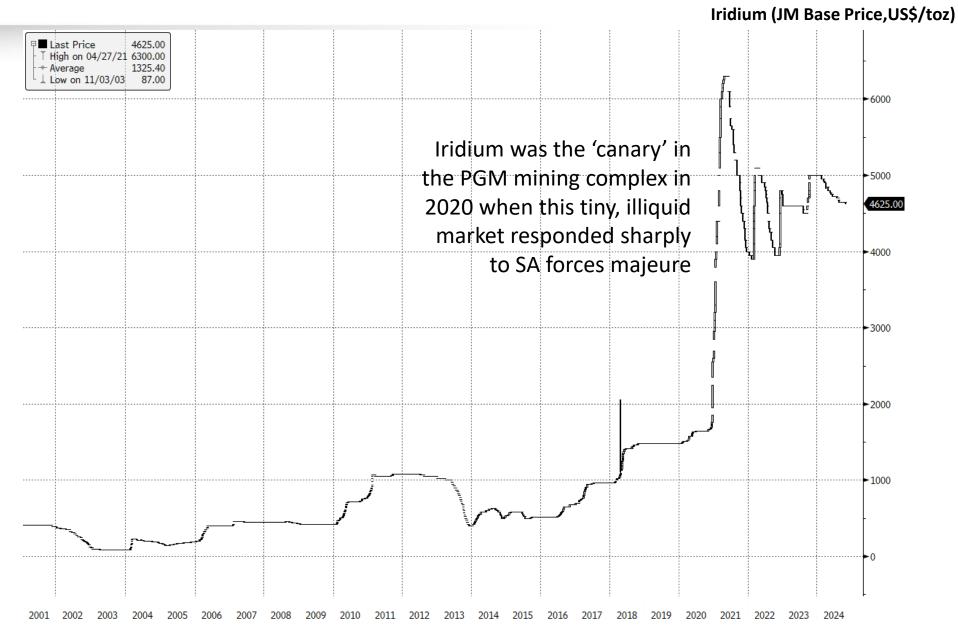
Rhodium: medium term trends



Ruthenium: the sleeper metal



Iridium: hydrogen's favorite metal



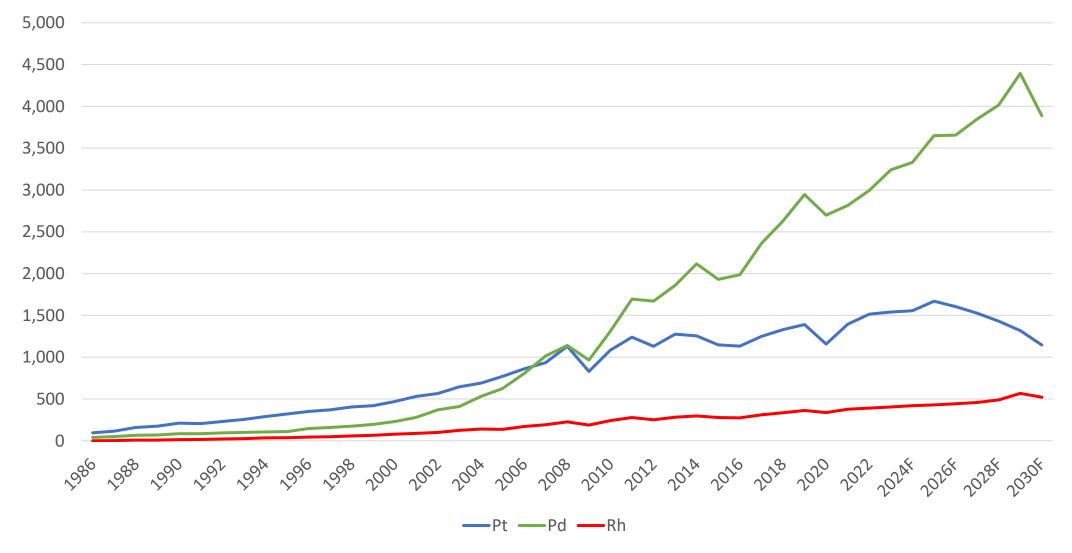
Supply side: Many South African producers are loss making presently



Source: Mitsubishi from Bloomberg Professional Service

Autocatalyst recycling: the gift that keeps on giving

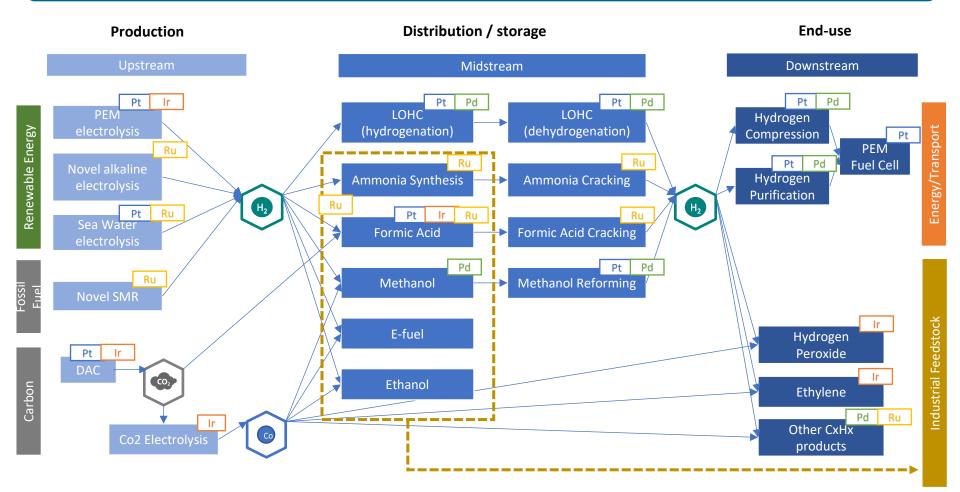




Source: Mitsubishi from JM (Historic to 2023) Mitsubishi Forecasts (2024-30)

PGM use in the hydrogen value chain

PGMs and hydrogen are synonymous: making, storing / distributing and using hydrogen requires PGMs

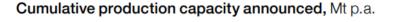


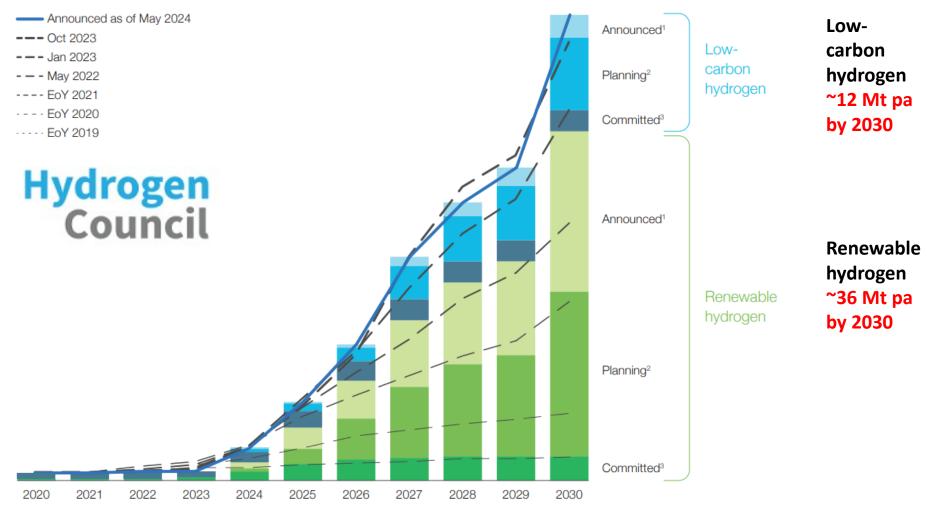
Source: AP Ventures / Mitsubishi Corporation

Current and new clean hydrogen production to 2030

Announced cumulative hydrogen production capacity by 2030 (Mt pa)

As of May 2024

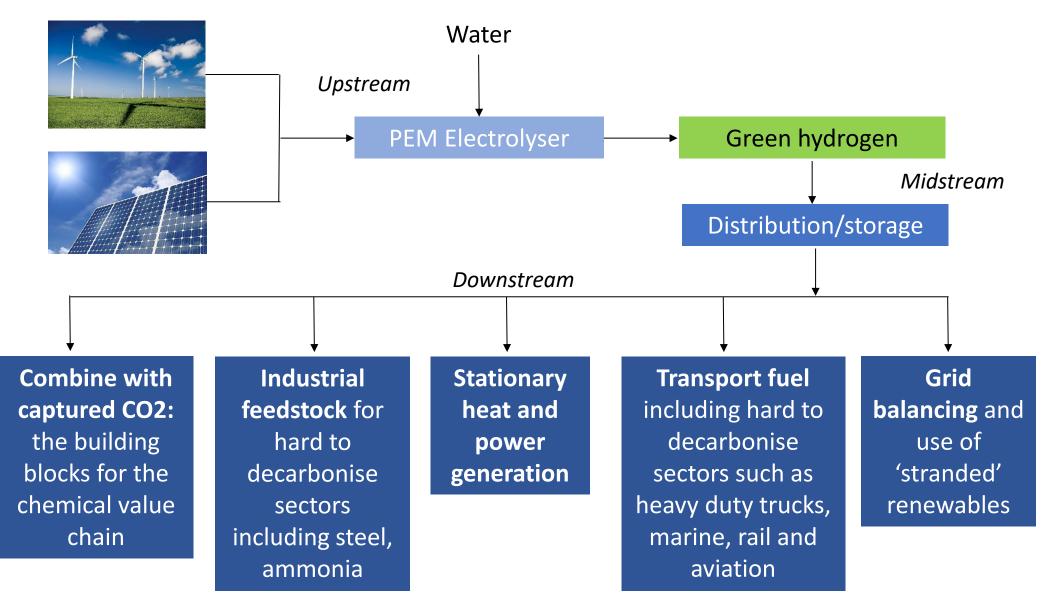




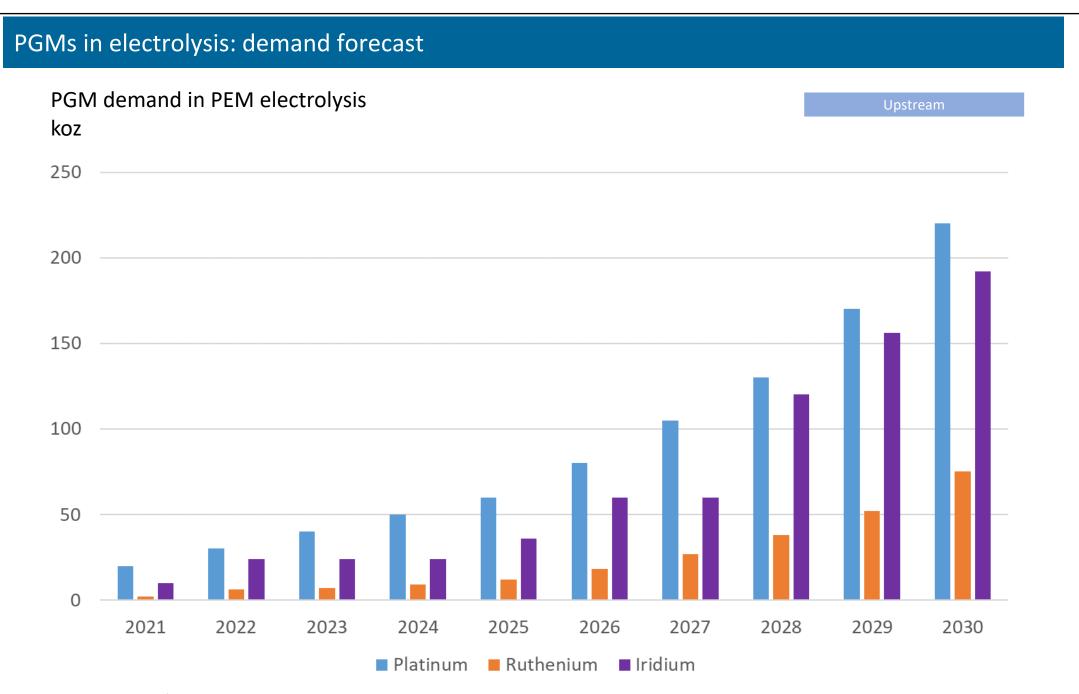
48

Source: Mitsubishi from Hydrogen Council / McKinsey

PEM water electrolysers: the key to harnessing renewable power



Mitsubishi Corporation International (Europe) Plc



Source: Mitsubishi forecasts

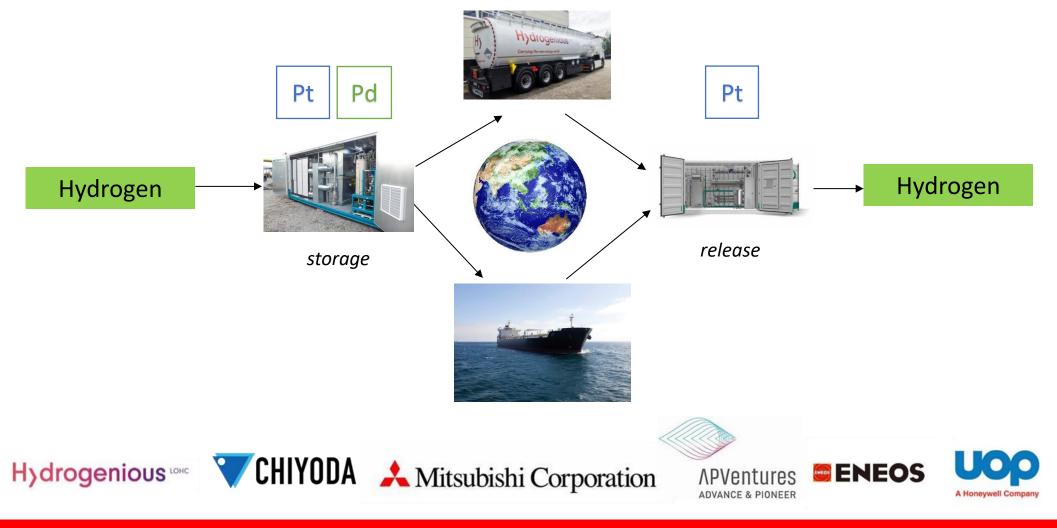
Proprietary and Confidential

Mitsubishi Corporation International (Europe) Plc

PGMs in distribution and storage of hydrogen: LOHC

Midstream

Liquid Organic Hydrogen Carriers (LOHC) hydrogen is stored and transported like oil, allowing bulk storage using existing infrastructure

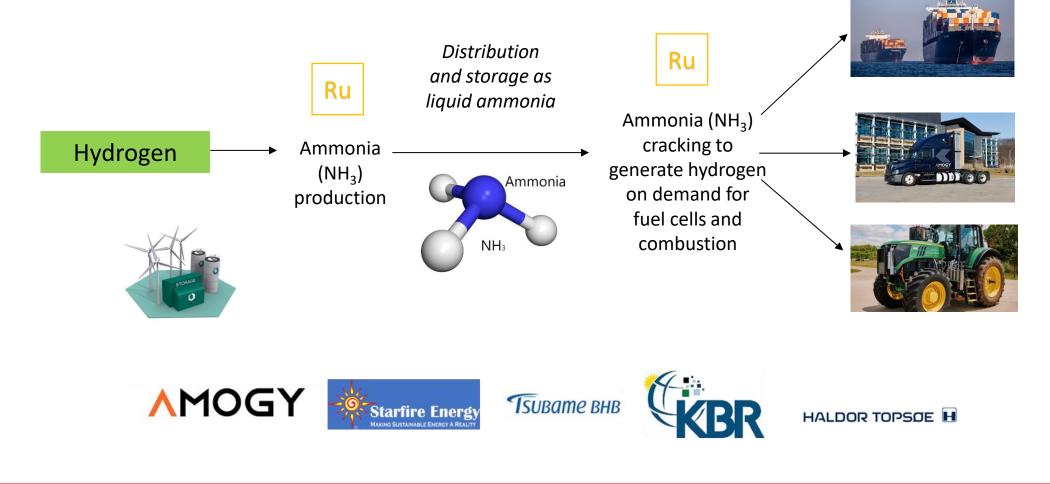


Mitsubishi Corporation International (Europe) Plc

PGMs in distribution and storage of hydrogen: Ammonia

Midstream

Ammonia is a stable and non-flammable compound that can easily be stored as a liquid, making to suitable for maritime applications and large scale transportation of hydrogen from e.g. stranded renewables

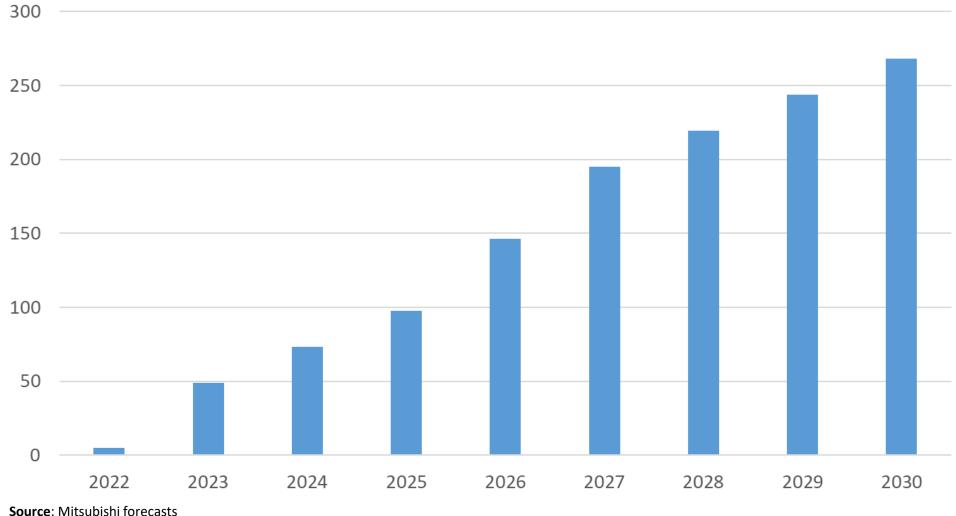


A Mitsubishi Corporation International (Europe) Plc

PGM demand in hydrogen distribution and storage: an important niche

Midstream

PGM use in hydrogen distribution and storage (based on limited scale commercial deployments) koz

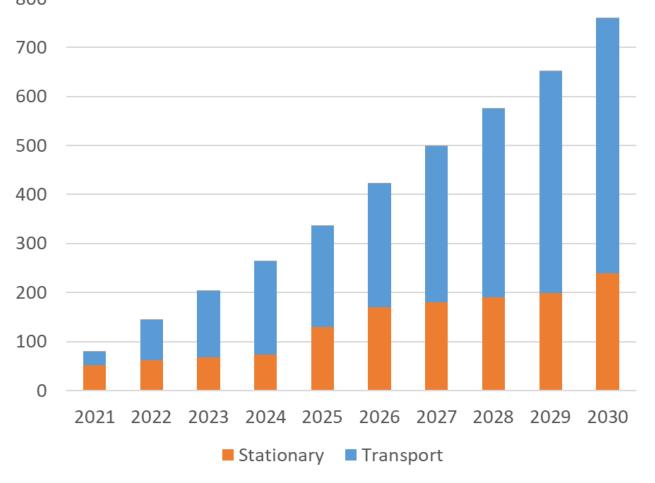


Proprietary and Confidential

A Mitsubishi Corporation International (Europe) Plc

PGM demand in downstream hydrogen applications

Fuel cells: the holy grail of PGM demand in hydrogen PGM demand by fuel cell type koz



Downstream



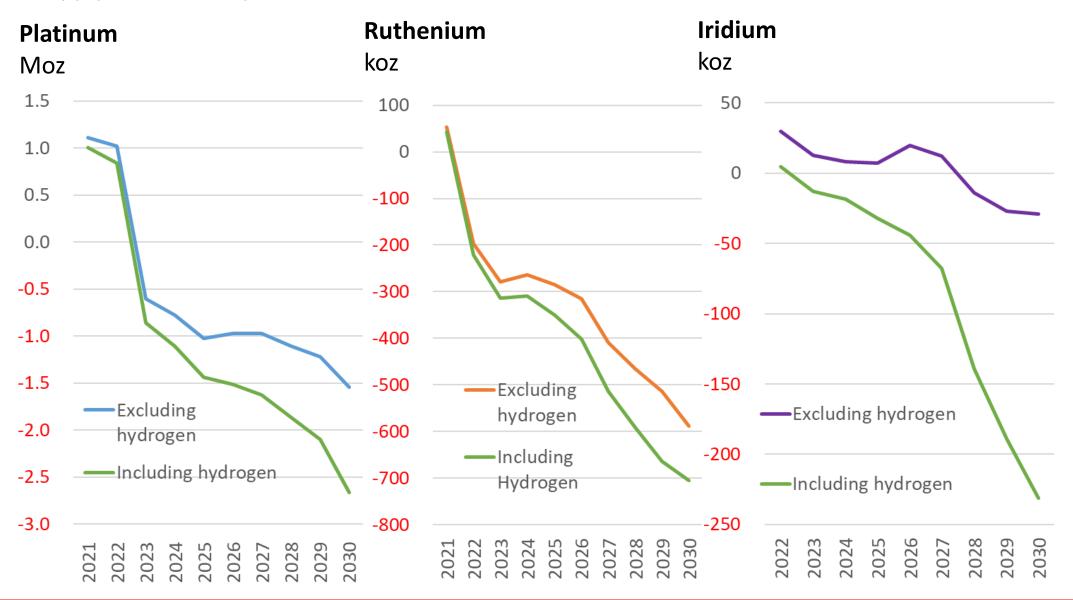




Source: Mitsubishi forecasts

PGM market balance impacts from hydrogen

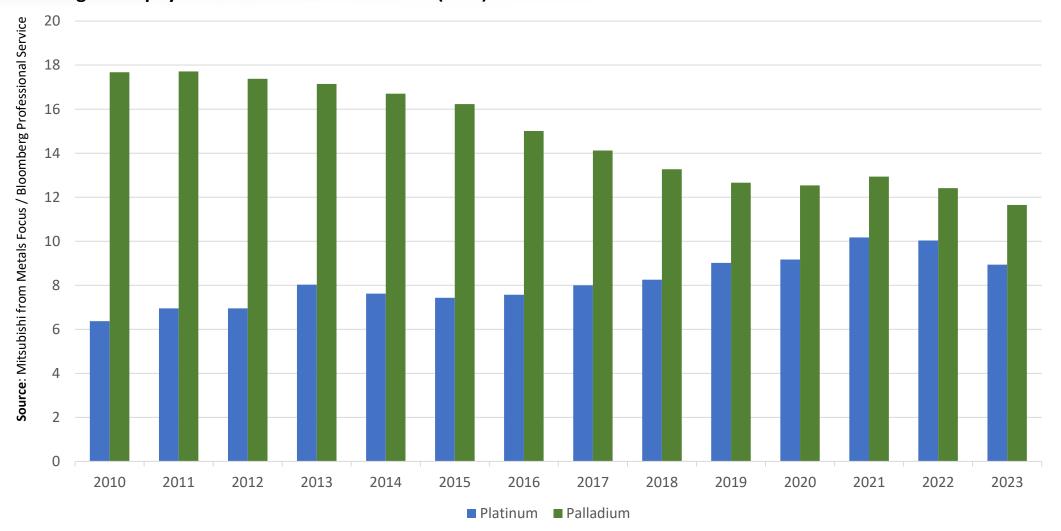
Supply-demand surplus / deficit



Proprietary and Confidential

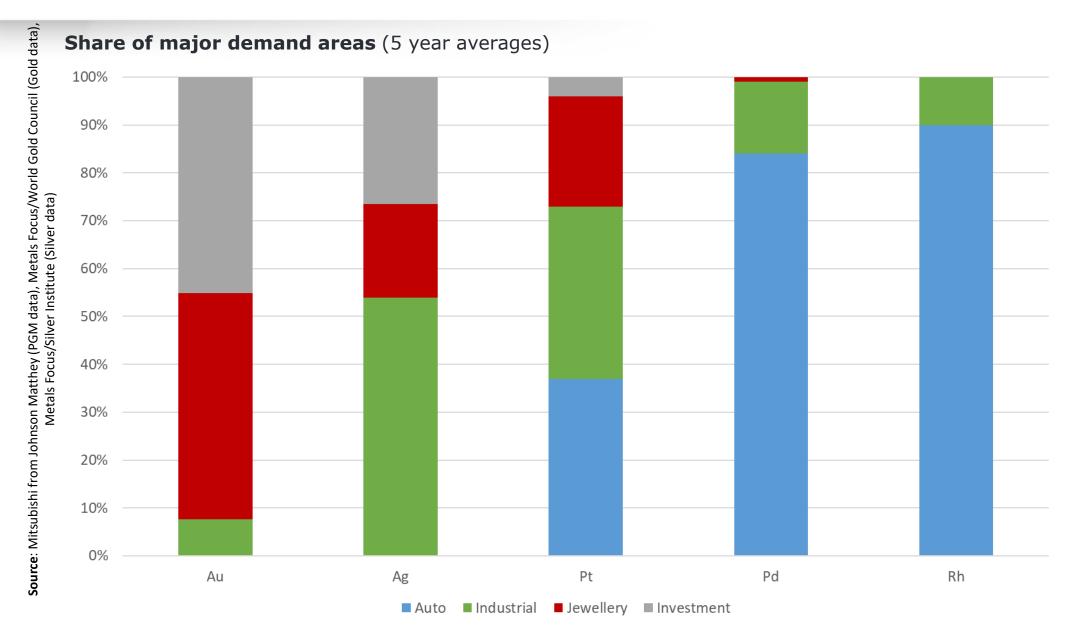
Source: Mitsubishi forecasts

Identifiable above-ground stocks



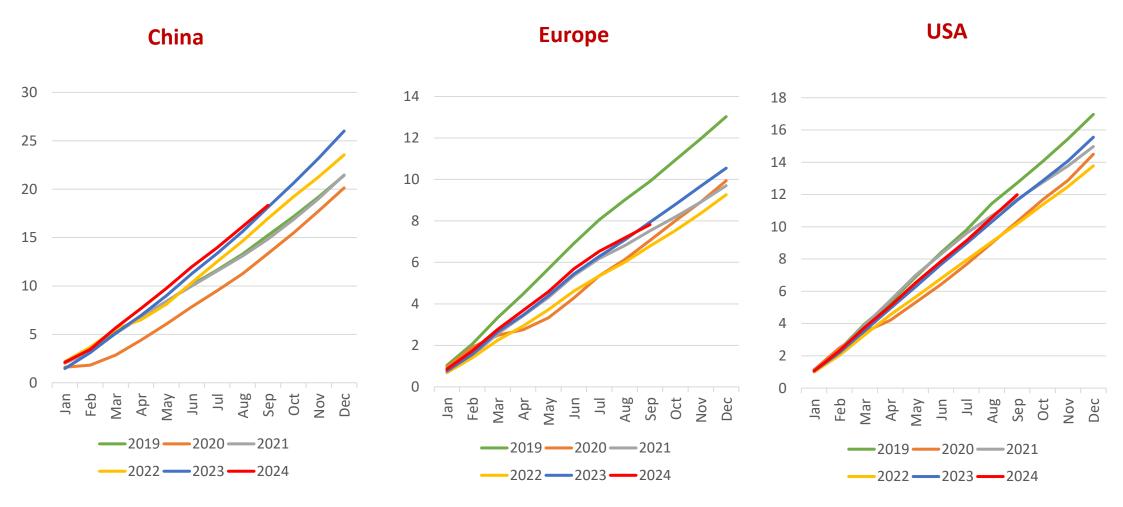
Above ground physical inventories of Pt and Pd (Moz):

Demand: PGMs at greatest risk of industrial demand slowdown



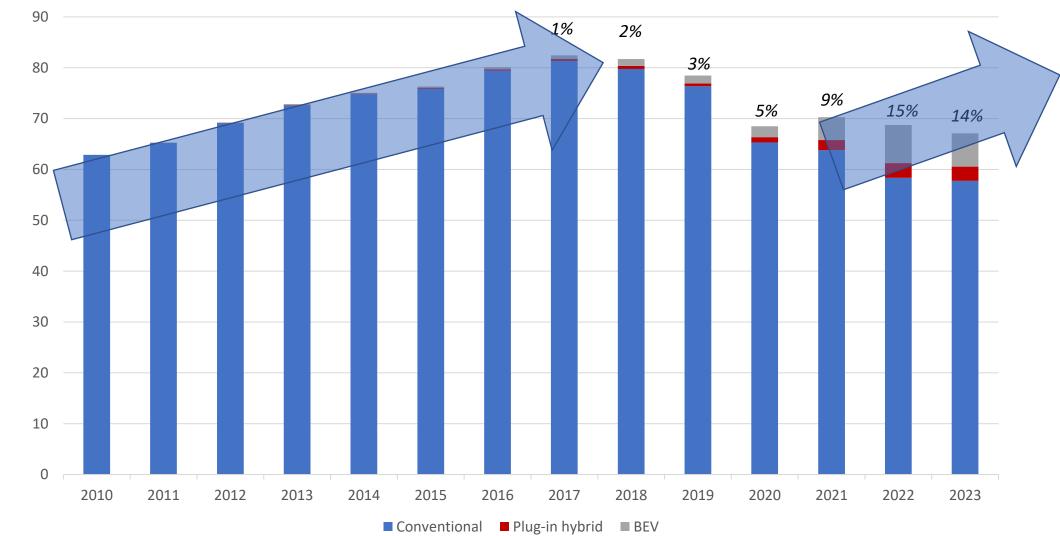
Autocatalyst demand: China, US growing, weakness in Europe

Cumulative car sales in selected markets (millions of units):



Source: Mitsubishi from Bloomberg Professional Service

Light duty vehicle market share by powertrain



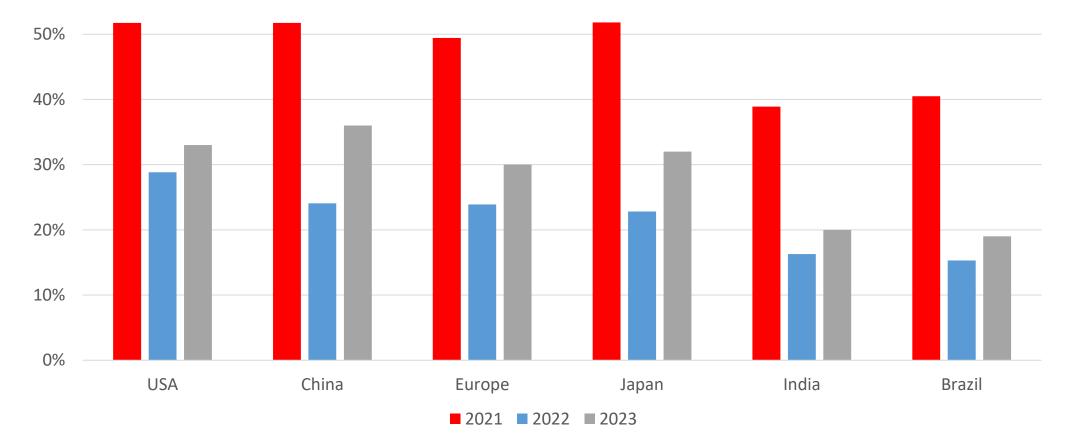
Global Light duty vehicle sales by powertrain (millions of units): Italics denote BEV market share since 2018

BEV adoption: readdressing the more optimistic forecasts

KPMG'S Annual Global Automotive Executive Survey: comparison of 2021, 2022 and 2023:

"By 2030, what percentage of new vehicles sales do you believe will be battery-powered (excluding hybrids) within each market?"

Expected BEV adoption by 2030 roughly halved between the 2021 and 2022 surveys with further evidence of ICE-containing hybrids gaining market share in 2024

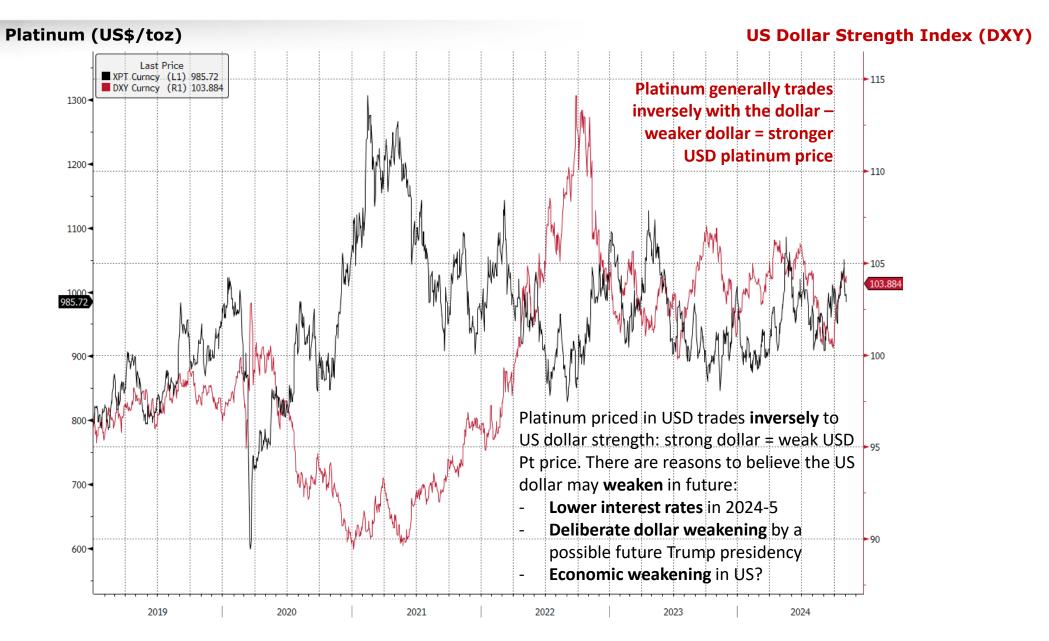


Source: Mitsubishi from KPMG Global Automotive Executive Survey 2021, 2022 and 2023 <u>https://experience.kpmg.com/gaes-2022#/subpage/home</u>

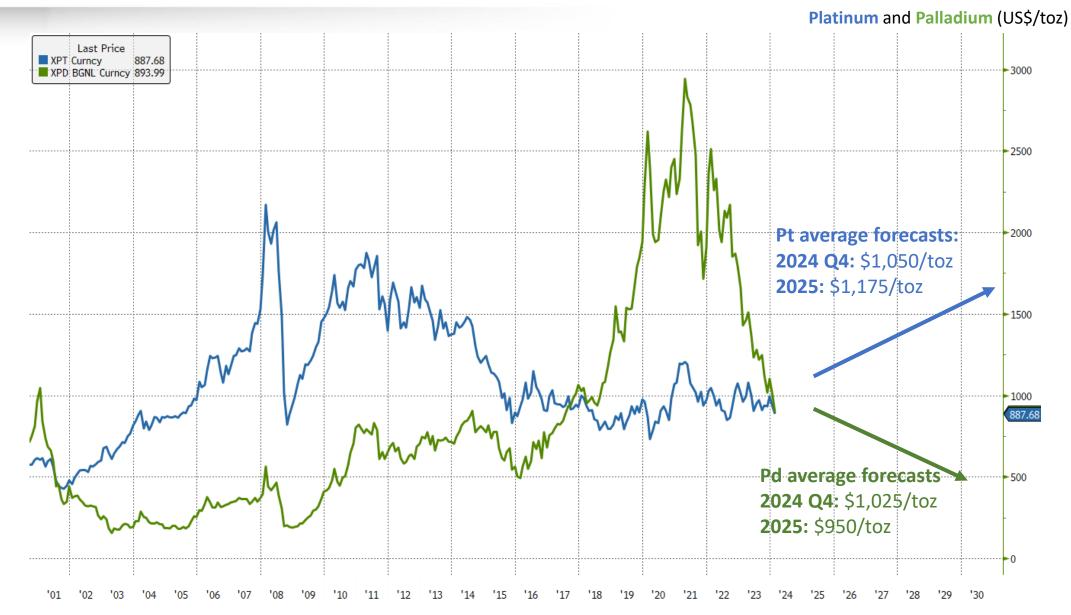
US interest rates have begun to be cut



US dollar weakness helps platinum... sometimes



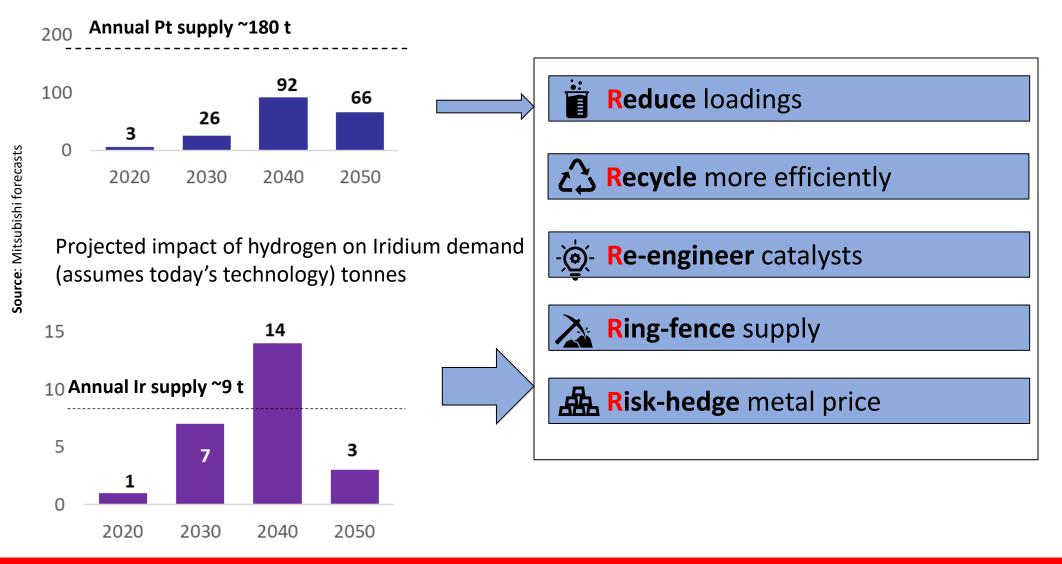
Platinum / Palladium short to medium term forecast



A Mitsubishi Corporation International (Europe) Plc

PGMs in hydrogen: the collective challenge

Projected impact of hydrogen on Platinum demand (assumes today's technology) tonnes



A Mitsubishi Corporation International (Europe) Plc

Thank you!

Mitsubishi Precious Metals Business Services

Mitsubishi RtM offers a broad range of trading services in **Precious Metals** designed to add value and create international business opportunities **utilizing over 40 years of experience** in Precious metals business.

Through its extensive relationships across a wide range of industries, Mitsubishi RtM provides clients with **a "Value Chain" of precious metals services**: from raw metal supply and secondary recycling to the provision of credit and financial risk management.

Mitsubishi RtM offers a range of risk management products which can be customized to develop strategies that best suit our clients' requirements:

- Global coverage of Au, Ag, Pt, Pd, Rh, Ru & Ir markets;
- Spot, average and forward Pricing with global logistics;
- Leases and consignments;
- Futures, options, financially settled swaps, location swaps;
- Financial commodity products for Investment (Index Linked Notes, ETFs).









The big Pd short: speculative short covering has driven Pd prices higher

NYMEX Pd non-commercial Net long/short position \$/oz 3.500 Мо<u></u>4.0 3.0 3,000 2.0 2,500 1.0 2,000 1,500 0.0 1,000 -1.0 -2.0 500 Gross longs Gross shorts Price -Net long position -3.0 0 2005 2006 2008 2009 2010 2013 2014 2015 2016 2018 2019 2020 2023 2024 2007 2017 2021 2011 2012 2022

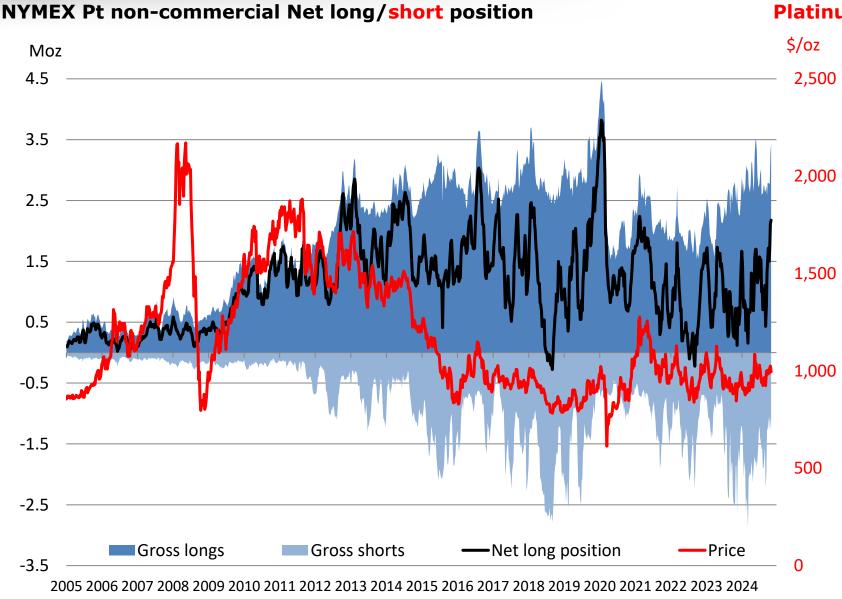
Palladium

Gross long positions are at just ~900 koz (24% of the all-time high)

Net short position is 163 koz (having been at 1.35 Moz in mid June) much of the short covering rally appears to be over

Gross short positions remain elevated at under 1.1 Moz (though down from the record of 2.5 Moz in mid-June)

Platinum: investors are getting more bullish – 1.7 Moz net length added in 2m



Platinum

Gross long positions are at 3.5 Moz (77% of the all-time high)

Net long position of 1.3 Moz (44% of alltime high) – suggesting a mild bullishness among money managers

> Gross short positions are at 2.1 Moz (57% of the all-time high)